## JASDAQ

## FYE September 2007 Financial Report

Company Name SK-Electronics Co., Ltd.
Code No.
Representative
Contact
6677
(Title) President Scheduled Divinded Payment Date
Scheduled Date for Submitting Annual Report

Listed Exchange JASDAQ
URLhttp: //www.sk-el.co.jp
(Name) Yoshitada Nogami
(Name) Hideaki Horiuchi TEL (075)441-2333
December 21, 2007
December 25, 2007
December 21, 2007
(Rounded down to the nearest $¥$ million)

## 1. CONSOLIDATED RESULTS OF OPERATIONS FOR FYE 9/2007

(OCTOBER 1, 2006 THROUGH SEPTEMBER 30, 2007)

|  | Net Sales |  | Operating Income |  | Ordinary Income |  | Net Income |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $¥$ millions | \% | $¥$ millions | \% | $¥$ millions | \% | $¥$ millions | \% |
| FYE 9/2007 | 18,344 | -0.2 | 174 | -90.6 | 133 | -92.9 | 52 | -94.9 |
| FYE 9/2006 | 18,390 | 23.4 | 1,859 | -10.0 | 1,878 | -9.3 | 1,030 | 1.6 |


|  | Net Income per Share | Diluted Net <br> Income per Share | Return on <br> Equity | Ordinary Income <br> to Total Assets <br> Ratio | Operating Income <br> to Net Sales Ratio |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| FYE 9/2007 | 488 | $¥$ Hundredths | $¥$ | Hundredths | 0 | $\%$ |
| FYE 9/2006 | 9,567 | 50 | - | - | 0.5 | 0.5 |

(Reference) Equity in Earnings (Loss) of Unconsolidated Subsidiaries and Affiliates
FYE 9/2007 - million FYE9/2006 - million
(2) Consolidated Financial Standing

|  | Total Assets | Net Assets | Equity Ratio | Net Assets per Share |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $¥$ millions | $¥$ millions |  | $\%$ | $¥$ |
| FYE 9/2007 | 25,376 | 13,226 | 44.4 | 99,371 | 54 |
| FYE 9/2006 | 27,062 | 12,968 | 39.6 | 99,583 | 25 |

(Reference) Owned Capital FYE 9/2007 11,271 million FYE 9/2006 10,729 million
(3) Selected Consolidated Cash Flow Information

|  | Cash Flows from <br> Operating Activities | Cash Flows from <br> Investing Activities | Cash Flows from <br> Financing Activities | Cash and Cash <br> Equivalents at End of <br> Year |
| :---: | :---: | :---: | :---: | :---: |
| FYE 9/2007 | $¥$ millions | $¥$ millions | $¥$ millions | $¥ m i l l i o n s$ |
| FYE 9/2006 | 4,010 | $-3,586$ | -375 | 1,599 |

## 2. Dividends

|  |  |  |  |  |  | Total Cash Dividends (FY) | Dividend | Dividends on Equity (Consolidated) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Date of Record) | $\begin{array}{c\|} \hline \text { Interim Period } \\ \text { End } \\ \hline \end{array}$ | Period End |  | FY |  |  | Payout Ratio (Consolidated) |  |
|  | $¥$ Hundredths | $¥$ | Hundredths | ¥ | Hundredths | $¥$ thousands | \% | \% |
| FYE 9/2006 | $-\quad-$ | 1,900 | 00 | 1,900 | 00 | 204,710 | 26.4 | 2.0 |
| FYE 9/2007 | - - | 750 | 00 | 750 | 00 | 85,070 | 153.5 | 0.8 |
| FYE 9/2008 (Projected) |  | 800 | 00 | 800 | 00 | - | 36.3 | - |

## 3. PROJECTIONS OF RESULTS OF OPERATIONS FOR FYE 9/2008 (OCTOBER 1, 2007

 THROUGH SEPTEMBER 30, 2008(\% indicates increase/ decrease compared to Prior Year (Annual) or Prior Interim Period (Interim))

|  | Net Sales |  | Operating Income |  | Ordinary Income |  | Net Income |  | Net Income per Share |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interim | $\begin{gathered} \hline ¥ \text { millions } \\ 8,80 \mathrm{C} \end{gathered}$ | $-9.9$ | $\begin{gathered} \text { ¥millions } \\ 260 \end{gathered}$ | $101.8$ | $\begin{gathered} \hline ¥ \text { millions } \\ 280 \end{gathered}$ | 109.5 | $\begin{gathered} \hline ¥ \text { millions } \\ 120 \end{gathered}$ | $31.5{ }^{\text {\% }}$ | $1,057{ }^{\text { }}$ | hundredths 95 |
| Annual | 17,500 | -4.6 | 450 | 158.4 | 490 | 268.4 | 250 | 372.4 | 2,204 | 05 |

4. Other
(1) Changes in Material Subsidiaries during the Period (changes in subsidiaries that cause a change in the scope of consolidation) None
(2) Changes in Accounting Principles, Procedures or Methods with respect to the Preparation of Consolidated Financial Statements (changes in important items affecting the preparation of consolidated financial statements)
(1) Changes due to Revision of Accounting Standards None
(2) Changes other than (1), above Yes
(3) Shares Issued and Outstanding (Common Stock)
(1) Shares Issued and Outstanding, End of Period (including Treasury Stock)

FYE 9/2007 113,684 shares
FYE 9/2006 108,000 shares
(2) Treasury Stock, End of Period

FYE 9/2007 256.65 shares
FYE 9/2006 257.65 shares
(Reference) Overview of Non-Consolidated Results of Operations

1. NON-CONSOLIDATED RESULTS OF OPERATIONS FOR FYE 9/2007 (OCTOBER 1, 2006 THROUGH SEPTEMBER 30, 2007)
(1) Non-Consolidated Results of Operations (\% indicates increases/ decreases vs. Prior Year)

|  | Net Sales |  | Operating Income |  | Ordinary Income |  | Net Income |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $¥$ millions | \% | $¥$ millions | \% | $¥$ millions | \% | $¥$ millions | \% |
| FYE 9/2007 | 14,857 | -8.4 | 315 | -66.7 | 533 | -56.9 | 320 | -58.7 |
| FYE 9/2006 | 16,213 | 20.8 | 947 | 4.8 | 1,236 | 3.1 | 774 | 20.9 |


|  | Net Income per Share | Diluted Net Income per Share |  |  |
| :---: | :---: | :---: | :---: | :---: |
| FYE 9/2007 | $¥ \quad$ hundredths | $\neq$ | hundredths |  |
| FYE 9/2006 | 2,957 | 25 | - | - |

(2) Non-Consolidated Financial Standing

|  | Total Assets | Net Assets | Equity Ratio | Net Assets per Share |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $¥$ millions | $¥$ millions | \% | ¥ | hundredths |
| FYE 9/2007 | 19,102 | 10,489 | 54.9 | 92,476 | 51 |
| FYE 9/2006 | 21,939 | 9,653 | 44.0 | 89,597 | 56 |

(Reference) Owned Capital
FYE 9/2007 10,489 million FYE 9/2006 9,653 million

## 2. PROJECTION OF NON-CONSOLIDATED RESULTS OF OPERATIONS FOR FYE 9/2008 (OCTOBER 1, 2007 THROUGH SEPTEMBER 30, 2008)

(\% indicates increase/ decrease compared to Prior Year (Annual) or Prior Interim Period (Interim))

|  | Net Sales |  | Operating Income |  | Ordinary Income |  | Net Income |  | Net Income per Share |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $¥$ million | \% | $¥$ millions | \% | $¥$ millions | \% | $¥$ millions | \% |  | dths |
| Interim | 7,110 | -12.1 | 190 | -26.7 | 210 | -31.7 | 90 | -54.6 | 793 | 46 |
| Annual | 14,130 | -4.9 | 550 | 74.2 | 590 | 10.7 | 310 | -3.2 | 2,733 | 03 |

(Note regarding future projections and statements)
The above forecasts are based on information available at the time, and are based on reasonable information. Actual results may vary from projections due to various factors. Please See Page 6 "1. Results of Operations (3) Next-Period Projections" for more information related to notes to this Financial Report.
(1) Analysis of Results of Operations

Overview of the Current Period
During the current consolidated period, the economy of Japan experienced an increase in capital investment, backed by expanding corporate profits and an improving hiring situation, tracing a note of recovery, however small. As for the global economy, while there are fears of a decline in the economy of the United States due to soaring oil prices and problems in the sub-prime loan market, the economy as a whole has continued to grow bullishly.

In order to respond to the demands of our customers, the SK-Electronics Group continues to focus efforts in creating products with greater customer appeal and in cost reduction activities, closely coordinating among sales, technology, production and management divisions to speedily resolve customer issues related to technology and other concerns, endeavoring to increase customer confidence in the Company.

However, the business environment during the current consolidated period has been quite difficult, and the SK-Electronics Group experienced declines in revenues and profits compared to the prior period. Net Sales during the current consolidated period were $¥ 18.344$ billion (a $0.2 \%$ decrease compared to the previous period), while Operating Income was $¥ 174$ million ( $90.6 \%$ decrease compared to the previous period), Ordinary Income was $¥ 133$ million ( $92.9 \%$ decrease compared to the previous period), and Net Income was $¥ 52$ million ( $94.9 \%$ decrease compared to the previous period).

Next, we will report on operations by business segment.

## Comprehensive Large-Format Photomask Business

| Net Sales | $¥ 18.274$ billion | (0.4\% increase compared to <br> the prior period) |
| :--- | :---: | :--- |
| Operating <br> Income | $¥ 495$ million | $(78 \%$ decrease compared to <br> the prior period) |

During the current consolidated period, the liquid crystal panel industry has experienced tremendous increase in the volumes produced by each panel manufacturer. Production lines for liquid crystal television panels are running at full capacity, and the new production lines of the Taiwanese and Korean panel manufacturers coming online as well.

During the third quarter of fiscal year ended September 2006 (April through June, 2006) the market for our mainstay comprehensive large-format photomasks reached a low point. While demand as a whole has started to recover, downward pressure on photomask unit prices by liquid crystal panel manufacturers remains, and conditions continue to be difficult.

The Company had been projecting increased demand for photomasks to be used in the new large-scale production lines of the Taiwanese and Korean manufacturers, as well as for photomasks to be used in new model development during the time of year when the production lines of the panel manufacturers are slowest.

However, the industry experienced distribution inventory shortages beginning April 2007. The resulting tight demand forced panel manufacturers to transition to full production earlier than anticipated by the SK-Electronics Group, causing a decline in demand for photomasks to be used in new model development. In addition, Japan's small- and mid-sized panel manufacturers experienced an economic slowdown, and new product lines were introduced by Japan's panel-manufacturing powerhouses more quickly than expected, again, decreasing demand for development-use photomasks, and resulting in a sharp decline for Company sales in Japan.

As a result, Net Sales in the Comprehensive Large-Format Photomask Business during the current consolidated period amounted to $¥ 18.274$ billion (a $0.4 \%$ increase compared to the prior period), with Operating Income of $¥ 495$ million (a $78 \%$ decrease compared to the prior period).

According to product, sales of our TFT Photomask increased by $19.0 \%$ over the prior period to $¥ 11.288$ billion, recording record sales levels pushed by our TFT sales strategy, started five years ago.

(Reference) Change in Photomask Sales by Product Type (Unit : Millions of yen)

|  | $03 / 9$ <br> 1 H | $03 / 9$ <br> 2 H | $04 / 9$ <br> 1 H | $04 / 9$ <br> 2 H | $05 / 9$ <br> 1 H | $05 / 9$ <br> 2 H | $06 / 9$ <br> 1 H | $06 / 9$ <br> 2 H | $07 / 9$ <br> 1 H | $07 / 9$ <br> 2 H |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TFT | 1,025 | 1,188 | 1,160 | 2,021 | 2,370 | 4,269 | 5,005 | 4,479 | 6,156 | 5,131 |
| Others | 2,490 | 2,949 | 3,732 | 3,258 | 3,736 | 4,291 | 5,025 | 3,700 | 3,555 | 3,431 |
| Total | 3,515 | 4,137 | 4,892 | 5,279 | 6,107 | 8,560 | 10,031 | 8,179 | 9,711 | 8,563 |

By geographical segment, even though domestic sales increased drastically in the first half of the fiscal year, decrease of new development by domestic panel manufactures in the second half caused a sharp decline in demand for photomasks to be used in new model development, resulting a decrease of $2.6 \%$ year-on-year to 5,977 million yen. Overseas sales increased by $1.8 \%$ year-on-year to 12,297 million yen because of a demand for large and fine resolution photomasks from overseas customers in the forth quarter.

(Reference) Change in Photomask Sales by Geographical Segment (Unit: Millions of yen)

|  | $\begin{gathered} 03 / 9 \\ 1 H \end{gathered}$ | $\begin{gathered} 03 / 9 \\ 2 H \end{gathered}$ | $\begin{gathered} 04 / 9 \\ 1 \mathrm{H} \end{gathered}$ | $\begin{gathered} 04 / 9 \\ 2 \mathrm{H} \end{gathered}$ | $\begin{gathered} 05 / 9 \\ 1 \mathrm{H} \end{gathered}$ | $\begin{gathered} 05 / 9 \\ 2 H \end{gathered}$ | $\begin{gathered} 06 / 9 \\ 1 \mathrm{H} \end{gathered}$ | $\begin{gathered} 06 / 9 \\ 2 \mathrm{H} \end{gathered}$ | $\begin{gathered} 07 / 9 \\ 1 \mathrm{H} \end{gathered}$ | $\begin{gathered} 07 / 9 \\ 2 H \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Overseas | 1,330 | 2,260 | 3, 226 | 3,113 | 3, 871 | 5,718 | 7, 280 | 4,796 | 5, 823 | 6,474 |
| Domestic | 2, 185 | 1,877 | 1,666 | 2, 166 | 2, 236 | 2, 842 | 2, 750 | 3, 383 | 3, 888 | 2, 088 |
| Total | 3,515 | 4,137 | 4, 892 | 5, 279 | 6,107 | 8,560 | 10, 031 | 8,179 | 9,711 | 8,563 |

## circuit verification support tool Buisiness

| Net Sales | 69 million yen | Down61.0\% year-on-year |
| :--- | :---: | :---: |
| Operating Loss | 156 million yen | 135 million yen loss in the previous year |

During the current consolidated period, the LSI industry experienced overall healthy growth.

In response to these conditions, the SK-Electronics Group has engaged in the development and sales of the "Accverinos" series of products, designed to substantially contract the validation time during research and development work for image, video, and communications semiconductor products and circuit technologies, for which demand continues to grow yearly for greater scale and greater speed.

However, despite our aggressive sales activities, it has taken longer than expected for customers to widely recognize the benefits of switching from traditional verification methods to the method espoused by the Company, and orders have been less than originally planned.

> * During the October 9, 2007 meeting of the Board of Directors, the Company resolved to divest its Circuit Verification Support Tool Business, selling the business to Accverinos Co., Ltd. (Yokohama City, Kanagawa Prefecture) as of October 16, 2007.

## (2) Next-Period Projections

Regarding the demand for large-format photomasks, in the mid to long term we expect an increase in demand from liquid crystal panel manufacturers mainly for LCD TVs as well as an increase in demand resulting from investment in a new large-format product line. Moreover, in the future we can expect progress in the development of new applications, and thus we believe we can continue to maintain steady growth.

Regarding our projections for the next period, although our business results may vary depending on the revenue status of liquid crystal panel manufacturers as well as the new product line launch schedule, we can expect a steady growth in the overall demand for photomasks despite the absence of a sharp increase in demand. However, it is projected that end-product prices such as for LCD TVs will continue to fall, and as a result, liquid crystal panel manufacturers will continue to ask for reductions in material costs in order to secure profits. Thus, we can expect a fall in photomask prices as well, and we will continue to face a challenging business environment. Against this backdrop, we as a corporate group will strive to differentiate ourselves by enhancing our technical proposal capabilities by researching customer needs in advance as well as our ability to provide a speedy response by coordinating our sales, technical, production, and management efforts. In addition, in order to minimize the effects of a further fall in unit prices, we will focus on cost reduction efforts including a fundamental reexamination of our business model.
Regarding our business results forecast for the next period, we expect a consolidated net sales of 17.5 billion yen which is a $4.6 \%$ decrease compared to the previous period, and a nonconsolidated net sales of 14.1 billion yen which is a $4.9 \%$ decrease. In terms of profit, we expect a consolidated ordinary income of 490 million yen which is a $268.4 \%$ increase compared to the previous period, and a non-consolidated ordinary income of 560 million yen which is a $5.1 \%$ increase.
We would like to ask you for your continued support as we strive to expand our company as a cutting-edge company which has a major role in supporting the electronics industry.

Assets totaled $¥ 25.376$ billion at the end of the current fiscal year, representing a $\$ 1.686$ billion decrease compared to the end of the prior fiscal year. This decrease was mainly due to ongoing Depreciation of Machinery, Equipment and Vehicles, as well as a decrease in Inventory.

Total liabilities decreased $\$ 1.944$ billion compared to the end of the prior fiscal year, totaling $¥ 12.149$ billion. This decrease was mainly due to decreases in Short-Term Loans.

Net Assets at the end of the current fiscal year were $¥ 13.226$ billion, representing a $¥ 258$ million increase compared to the end of the prior fiscal year. This was mainly due to increases in equity through an Allocation of Shares to a Third Party and Capital Surplus, a decrease in Retained Earnings, and a decrease in Minority Interest in Consolidated Subsidiaries.
(2)Cash Flows

Cash and Cash Equivalents ("Cash") were $¥ 1.599$ billion, a $¥ 46$ million increase compared to the end of the prior fiscal year.
(Cash Flows from Operating Activities)
Cash earned from Operating Activities during the current consolidated period totaled $¥ 4.010$ billion ( $¥ 183$ million decrease compared to the prior period). The decrease was mainly due to a Net Income before Taxes and Other Adjustments of $¥ 118$ million (decrease of $¥ 1.762$ billion compared to the prior period), Depreciation Expenses of $¥ 3.449$ billion ( $¥ 564$ million increase compared to the prior period), Decrease in Accounts Receivable of $¥ 854$ million ( 1.043 billion increase compared to the prior period), an Inventory decrease of $¥ 982$ million ( $¥ 1.413$ billion increase compared to the prior period), a decrease in Accounts Payable of $¥ 416$ million ( $¥ 1.152$ billion increase compared to the prior period), and payments of Corporate Taxes amounting to $¥ 428$ million ( $¥ 242$ million decrease compared to the prior period).
(Cash Flows from Investing Activities)
Cash used as a result of Investing Activities during the current consolidated period was $¥ 3.586$ billion (decrease of $¥ 1.284$ billion compared to the prior period). The decrease was mainly due to payments of $¥ 5.092$ billion ( $¥ 256$ increase compared to the prior period) for the purchase of Tangible Fixed Assets, and income of $¥ 1.584$ billion (increase of $¥ 1.584$ billion compared to the prior period) generated from the sale of Tangible Fixed Assets. (Cash Flows from Financing Activities)

Cash resulting from Financing Activities during the current consolidated period was $¥ 375$ million (a $¥ 1.668$ billion decrease compared to the prior period). This decrease was mainly due to a net reduction of Short-Term Loans of $¥ 2.071$ billion (net gain of $¥ 1.510$ billion compared to the prior period), cash inflow of $¥ 3.295$ billion ( $¥ 1.105$ billion increase compared to the prior period) in Long-Term Loans, and a cash outlay of $¥ 1.568$ billion ( $¥ 205$ million increase compared to the prior period) for the repayment of Long-Term Loans.
(Reference) Cash-Flow Ratio Trends

|  | FYE 9/2005 | FYE 9/2006 | FYE 9/2007 |
| :--- | ---: | ---: | ---: |
| Equity Ratio (\%) | 41.2 | 39.6 | 44.4 |
| Market Value Equity Ratio (\%) | 133.5 | 75.3 | 30.5 |
| Interest-Bearing Liabilities to Cash Flow (\%) | 5.4 | 2.0 | 1.9 |
| Interest Coverage Ratio (times) | 12.2 | 33.4 | 25.6 |

※Equity Ratio: Owned Capital / Total Assets
Market Value Equity Ratio: Market Capitalization / Total Assets
Interest-Bearing Liabilities to Cash Flow: Interest-Bearing Liabilities / Cash Flows Interest Coverage Ratio: Cash Flows / Interest Payments
(Note) 1. The above indices have been calculated using consolidated financial figures.
2. Market Capitalization: Closing Share Price at Year End $\times$ Total Shares Issued and Outstanding at Year End
3. Cash Flows used are Cash Flows from Operating Activities.
4. Interest-Bearing Liabilities are all consolidated liabilities from the Balance Sheet for which interest is being paid.
5. Interest Payments is the amount of interest paid from the Statement of Cash Flows.
(3)
(1) Our Basic Policy regarding Profit Distribution

Basic Management Policies regarding Profit Distribution and Current Period/ Next Period Dividends

The Company believes that sharing Company profits with our shareholders is one of our most important management concerns, and our Basic Policy is to implement consistent profit distributions to our shareholders, in proper consideration of changes in the operating results of the Company. We will declare dividends in light of the availability of internal funds required for investment in equipment and research and development to expand our business, and our projections of future operating results, etc.
The Company intends to proactively utilize internal reserves for business management improvements and research and development activities as a means to deal with the constant and dramatic changes in technology.
(2) Dividends for this Period

For this period, we plan to distribute period-end dividends amounting to 750 yen per share in accordance with our basic policy regarding profit distribution.
(3) Projections regarding the Distribution of Dividends from Surplus for the Next Period Regarding our company's dividends from surplus for the period ending September 2008, we are planning to distribute dividends amounting to 800 yen per share in accordance with our basic policy regarding profit distribution.
(1) Basic Company Management Policies

The guiding management policy of the Company is "Creation and Harmony." Our goal is to be a Company that pursues harmony among business, society, nature and people, contributing to an abundant society, both physically and spiritually, through the creation of beneficial products that meet society's needs.

Our Company aims to build a management structure capable of building continued growth and revenues through the effective utilization of internal and external management resources, responding quickly and appropriately to environmental changes in the rapidly growing Electronics Industry. At the same time, we also wish to contribute to society as a socially valuable technology company that plays a significant role in the fine-technology based electronics industry.
(2) Objectives and Management Performance Indicators

The main performance indicators targeted by the SK-Electronics Group are as follows:

|  | FYE 9/2005 | FYE 9/2006 | FYE 9/2007 | Target |
| :--- | ---: | ---: | ---: | ---: |
| Net Sales to Ordinary Income Ratio <br> <Profitability Indicator> | $13.9 \%$ | $10.2 \%$ | $0.7 \%$ | $10.0 \%$ or greater |
| Equity Ratio <br> <Safety Indicator> | $41.2 \%$ | $39.6 \%$ | $44.4 \%$ | $40.0 \%$ or greater |
| Net Sales to R\&D Cost Ratio <br> <New Development Indicator> | $1.9 \%$ | $1.5 \%$ | $1.5 \%$ | $5.0 \%$ |

* The indicators above are calculated based on consolidated financial figures.
* Management is currently preparing supplemental discussions for the preceding indicators.
* Regarding the "Net Sales to Ordinary Income Ratio" which is a profitability indicator, although the figures are declining due to the rapid escalation of competition within this market in recent years, we plan to improve profitability by reducing costs such as material costs and by enhancing added value through differentiation.
* Regarding the "Equity Ratio" which is a safety indicator, although continued capital investment coordinated with market trends has resulted in the current level, we will continue to strive to improve these figures through the repayment of interest-bearing debt from cash flow from operating activities, as well as by considering various capital procurement methods such as raising capital from capital markets, etc.
* We use the "Net Sales to R\&D Cost Ratio" which is an indicator of new development, to determine whether we are actively developing new technology necessary for the continued growth of our company. At the present time, we have not yet reached the target level, but we will continue to focus our efforts to achieve the target level in the future.
(3) Mid- and Long-Term Management Strategy and Important Issues

The environment surrounding the Company's mainstay Comprehensive Large-Format Photomask Business is extremely difficult at present, with liquid crystal panel manufacturers demanding continued price cuts in photomask unit prices and increased price competition among Company competitors. In response to this environment, the Company has come together as one in pursuit of the following three goals, in order to achieve continued growth and profitability for our shareholders. These goals have been built around the concept of "speed" and "the creation of future value through wisdom and passion.
(1) Greater profitability in our current Comprehensive Large-Format Photomask Business In our Comprehensive Large-Format Photomask Business, we have invested in marketing in order to minimize the effects on our business of capital investment decisions and production
trends by the liquid crystal panel manufacturers. We have also worked to improve productivity, lower fixed costs, and reduce raw materials costs as means to improve our profitability in order to continue to increase our capacity to combat downward pressures on photomask unit prices as well as price competition introduced by our competitors.
(2) Vertical Startup of Next-Generation Large-Format Photomask Factory

The mid- and log-term liquid crystal panel market is seeing a steady progression toward large-format panels, mainly in connection with liquid crystal televisions, as seen by evidence such as Sharp Corporation's recent announcement of a new 10 th-generation large-format liquid crystal panel factory to be built in Sakai City, Osaka. Projections indicate that each of the liquid crystal panel manufacturers will be investing in new $8^{\text {th-generation }}$ and next-generation production lines in order to cope with increasing demand and the trend toward large-format panels.

In response to these market trends, the Company has decided to be the first among our competitors to build a next-generation large-format photomask production factory, engaging now in activities targeting a vertical startup scheduled to be under operation during FYE 9/2009.
(3) Early Commercialization of New Business Segments

Projections indicate that the Comprehensive Large-Format Photomask Business will experience increased demand for large-format panels, driven by the liquid crystal television market; however, it appears from a long-term perspective that the market is steadily reaching a stage of maturity, with slowing growth rates. For the SK-Electronics Group to achieve continuing growth, we must construct business segments that will become new pillars of revenue in as early a time frame as possible. The Company is studying internal research and development, the adoption of external technologies, and other initiatives across a wide range, aiming for early business commercialization by engaging in the efficient engagement of management resources.
(4) Internal Management Structure Development/ Operations

A discussion of this topic can be found in our corporate governance report, "Basic Philosophies regarding Internal Control Systems and the State of their Effectiveness."

## 4 Consolidated Financial Statements

(1) Consolidated Balance Sheet


|  |  | Prior Consolidated Fiscal Year (FYE 9/2006) |  | Current Consolidated Fiscal Year (FYE 9/2007) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts | Note | Amount (¥thousands) | Ratio (\%) | Amount (¥thousands) | Ratio (\%) |
| (Liabilities) |  |  |  |  |  |
| I Current Liabilities |  |  |  |  |  |
| 1 Notes and Accounts Payable, Trade | $※ 3$ | 4,276,422 |  | 3,843,533 |  |
| 2 Short-Term Loans | $※ 2$ | 2,571,820 |  | 502,189 |  |
| 3 Current Portion of Long-Term Debt | $※ 2$ | 1,197,398 |  | 1,844,054 |  |
| 4 Accounts Payable |  | 113,815 |  | 139,100 |  |
| 5 Accrued Expenses |  | 237,413 |  | 257,848 |  |
| 6 Accrued Corporate Taxes |  | 185,322 |  | - |  |
| 7 Reserve for Directors' Bonuses |  | 48,000 |  | - |  |
| 8 Equipment Notes Payable | $※ 3$ | 560,503 |  | 111,353 |  |
| 9 Current Portion of Equipment Accounts Payable |  | 506,741 |  | 338,374 |  |
| 10 Other |  | 198,415 |  | 253,928 |  |
| Total Current Liabilities |  | 9,895,853 | 36.6 | 7,290,381 | 28.7 |
| II Long-Term Liabilities |  |  |  |  |  |
| 1 Long-Term Loans Payable | $※ 2$ | 3,177,601 |  | 4,196,881 |  |
| 2 Long-Term Equipment Accounts Payable |  | 933,523 |  | 595,149 |  |
| 3 Deferred Tax Liabilities |  | 22,348 |  | 7,095 |  |
| 4 Other |  | 64,820 |  | 60,220 |  |
| Total Long-Term Liabilities |  | 4,198,293 | 15.5 | 4,859,345 | 19.2 |
| Total Liabilities |  | 14,094,146 | 52.1 | 12,149,727 | 47.9 |


|  |  | Prior Consolidated Fiscal Year (FYE 9/2006) |  | Current Consolidated Fiscal Year (FYE 9/2007) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts | Note | Amount (¥thousands) | Ratio (\%) | Amount (¥thousands) | Ratio <br> (\%) |
| (Net Assets) |  |  |  |  |  |
| I Shareholders' Equity |  |  |  |  |  |
| 1 Capital Stock |  | 3,729,025 | 13.8 | 4,109,722 | 16.2 |
| 2 Capital Surplus |  | 3,954,782 | 14.6 | 4,335,413 | 17.1 |
| 3 Retained Earnings |  | 2,912,916 | 10.7 | 2,761,112 | 10.9 |
| 4 Treasury Stock |  | -48,579 | -0.2 | -48,390 | -0.2 |
| Total Shareholders' Equity |  | 10,548,144 | 38.9 | 11,157,857 | 44.0 |
| II Valuation and Translation Adjustments |  |  |  |  |  |
| 1 Valuation Differences for Other Securities |  | 86,790 | 0.3 | 45,540 | 0.2 |
| 2 Foreign Exchange Translation Adjustment |  | 94,398 | 0.4 | 68,052 | 0.2 |
| Total Valuation and Translation Adjustments |  | 181,188 | 0.7 | 113,592 | 0.4 |
| III Minority Interest in Consolidated Subsidiaries |  | 2,239,108 | 8.3 | 1,955,362 | 7.7 |
| Total Net Assets |  | 12,968,441 | 47.9 | 13,226,812 | 52.1 |
| Total Liabilities and Net Assets |  | 27,062,588 | 100.0 | 25,376,539 | 100.0 |


(3) Consolidated Statement of Changes in Shareholders' Equity

Prior Consolidated Fiscal Year (From October 1, 2005 to September 30, 2006)
(Unit: ¥thousands)

|  | Shareholders' Equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital Stock | Capital Surplus | Retained Earnings | Treasury Stock | Total Shareholders' Equity |
| Balance on September 30, 2005 | 3,729,025 | 3,954,782 | 2,131,531 | -47,008 | 9,768,330 |
| Changes during the Consolidated Fiscal Year |  |  |  |  |  |
| Dividends from Surplus |  |  | -193,943 |  | -193,943 |
| Director and Corporate Auditor Bonuses |  |  | -51,000 |  | -51,000 |
| Special Employee Bonuses |  |  | -4,555 |  | -4,555 |
| Net Income |  |  | 1,030,883 |  | 1,030,883 |
| Purchase of Treasury Stock |  |  |  | -1,571 | -1,571 |
| Changes during the Consolidated Fiscal Year (net) in Accounts other than Shareholders' Equity |  |  |  |  |  |
| Total Changes during the Consolidated Fiscal Year |  |  | 781,384 | -1,571 | 779,813 |
| Balance on September 30, 2006 | 3,729,025 | 3,954,782 | 2,912,916 | -48,579 | 10,548,144 |


(Note) Special Employee Bonuses occurred with respect to Finex Co., Ltd., a consolidated subsidiary company.

Current Consolidated Fiscal Year (From October 1, 2006 to September 30, 2007)

|  | Shareholders' Equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital Stock | Capital Surplus | Retained Earnings | Treasury Stock | Total Shareholders' Equity |
| Balance on September 30, 2006 | 3,729,025 | 3,954,782 | 2,912,916 | -48,579 | 10,548,144 |
| Changes during the Consolidated Fiscal Year |  |  |  |  |  |
| Issuance of New Shares | 380,697 | 380,697 |  |  | 761,394 |
| Dividends from Surplus |  |  | -204,710 |  | -204,710 |
| Special Employee Bonuses |  |  |  |  |  |
| Net Income |  |  | 52,921 |  | 52,921 |
| Disposal of Treasury Stock |  | -65 | -14 | 188 | 107 |
| Changes during the Consolidated Fiscal Year (net) in Accounts other than Shareholders' Equity |  |  |  |  |  |
| Total Changes during the Consolidated Fiscal Year | 380,697 | 380,631 | -151,803 | 188 | 609,713 |
| Balance on September 30, 2007 | 4,109,722 | 4,335,413 | 2,761,112 | -48,390 | 11,157,857 |


|  | Valuation and Translation Adjustments |  |  | Minority Interests | Total Net Assets |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation Differences in Available-for-Sale Securities | Translation Adjustments | Total Valuation and Translation Adjustments |  |  |
| Balance on September 30, 2006 | 86,790 | 94,398 | 181,188 | 2,239,108 | 12,968,441 |
| Changes during the Consolidated Fiscal Year |  |  |  |  |  |
| Issuance of New Shares |  |  |  |  | 761,394 |
| Dividends from Surplus |  |  |  |  | -204,710 |
| Special Employee Bonuses |  |  |  |  |  |
| Net Income |  |  |  |  | 52,921 |
| Disposal of Treasury Stock |  |  |  |  | 107 |
| Changes during the Consolidated Fiscal Year (net) in Accounts other than Shareholders' Equity | -41,250 | -26,345 | -67,596 | -283,746 | -351,342 |
| Total Changes during the Consolidated Fiscal Year | -41,250 | -26,345 | -67,596 | -283,746 | 258,370 |
| Balance on September 30, 2007 | 45,540 | 68,052 | 113,592 | 1,955,362 | 13,226,812 |


|  |  | Prior Consolidated Fiscal Year <br> (From October 1, 2005 <br> To September 30, 2006) | Current Consolidated Fiscal Year <br> (From October 1, 2006 <br> To September 30, 2007) |
| :---: | :---: | :---: | :---: |
| Accounts | Note | Amount (¥thousands) | Amount (¥thousands) |
| I Cash Flows from Operating Activities <br> 1 Income before Income Taxes and Other <br> 2 Depreciation Expense <br> 3 Increase in Allowance for Doubtful Accounts <br> 4 Increase in Reserve for Directors' Bonuses (Decrease $(-)$ ) <br> 5 Interest Income and Dividend Income <br> 6 Interest Expense <br> 7 Loss on Disposal of Fixed Assets <br> 8 Decrease in Accounts Receivable (Increase(-)) <br> 9 Decrease in Inventory (Increase $(-)$ ) <br> 10 Increase in Accounts Payable (Decrease(-)) <br> 11 Increase in Other Accounts Payable <br> 12 Decrease in Consumption Tax Receivable <br> 13 Bonuses Paid to Directors <br> 14 Other |  | $\begin{array}{r} 1,881,036 \\ 2,885,160 \\ 9,709 \\ 48,000 \\ -2,985 \\ 122,044 \\ 27,374 \\ -189,012 \\ -430,879 \\ 736,111 \\ 9,942 \\ 209,886 \\ -51,000 \\ -267,470 \end{array}$ | 118,427 $3,449,634$ 23,804 $-48,000$ -983 156,183 27,874 854,007 982,709 $-416,176$ 25,584 241,288 - $-819,248$ |
| Subtotal |  | 4,987,918 | 4,595,107 |
| 15 Interest and Dividends Received <br> 16 Interest Paid <br> 17 Corporate and Other Taxes Paid |  | $\begin{array}{r} \hline 2,976 \\ -125,477 \\ -671,815 \\ \hline \end{array}$ | $\begin{array}{r} \hline 816 \\ -156,871 \\ -428,946 \\ \hline \end{array}$ |
| Cash Flows from Operating Activities |  | 4,193,602 | 4,010,106 |
| II Cash Flows from Investing Activities <br> 1 Expenditures for the Acquisition of Tangible Fixed Assets <br> 2 Income from the Sale of Tangible Fixed Assets <br> 3 Expenditures for the Acquisition of Intangible Fixed Assets <br> 4 Expenditures for the Acquisition of Investment Securities <br> 5 Increase in Loan Receivables <br> 6 Collection of Loans <br> 7 Other |  | $\begin{array}{r} -4,836,516 \\ - \\ -40,887 \\ -11,400 \\ - \\ 1,018 \\ 16,857 \end{array}$ | $\begin{array}{r} -5,092,872 \\ 1,584,701 \\ -24,897 \\ -53,000 \\ -800 \\ 845 \\ -100 \end{array}$ |
| Cash Flows from Investing Activities |  | -4,870,928 | -3,586,124 |
| III Cash Flows from Financing Activities <br> 1 Net Increase in Short-Term Loans (Decrease (-)) <br> 2 Proceeds from Long-Term Loans Payable <br> 3 Repayment of Long-Term Loans Payable <br> 4 Repayment of Long-Term Equipment Accounts Payable <br> 5 Proceeds from the Issuance of Stock <br> 6 Expenditure for the Purchase of Treasury Stock <br> 7 Proceeds from the Sale of Treasury Stock <br> 8 Cash Dividends <br> 9 Payment of Cash Dividends to Minority Shareholders |  | $\begin{array}{r} 1,510,805 \\ 2,190,000 \\ -1,363,538 \\ -734,704 \\ - \\ -1,571 \\ - \\ -193,943 \\ -113,901 \end{array}$ | $\begin{array}{r} -2,071,418 \\ 3,295,430 \\ -1,568,612 \\ -506,741 \\ 761,394 \\ - \\ 107 \\ -204,710 \\ -80,581 \end{array}$ |
| Cash Flows from Financing Activities |  | 1,293,146 | -375,131 |
| IV Exchange Differences in Cash and Cash Equivalents |  | 4,030 | -2,823 |
| V Increase in Cash and Cash Equivalents |  | 619,851 | 46,025 |
| VI Cash and Cash Equivalents, Beginning of Period |  | 933,572 | 1,553,423 |
| VII Cash and Cash Equivalents, End of Period | ※ 1 | 1,553,423 | 1,599,449 |

## (Segment Information)

## 1 Segment Information by Business

Prior Consolidated Fiscal Year (From October 1, 2005 to September 30, 2006)

|  | Comprehensive Large- <br> Format Photomask <br> Business (¥thousands) | Circuit Verification Support Tool Business (¥thousands) | Total <br> (¥thousands) | Elimination or Corporate (¥thousands) | Consolidated <br> (¥thousands) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| I Net Sales and Operating Income |  |  |  |  |  |
| Net Sales |  |  |  |  |  |
| (1) Net Sales to Outside Customers | 18,210,848 | 179,319 | 18,390,167 | - | 18,390,167 |
| (2) Inter-Segment Sales/ Transfers | - | - | - | - | - |
| Total | 18,210,848 | 179,319 | 18,390,167 | - | 18,390,167 |
| Operating Expenses | 15,959,436 | 315,059 | 16,274,495 | 255,792 | 16,530,288 |
| Operating Income or Operating Expense (-) | 2,251,411 | -135,740 | 2,115,671 | $(255,792)$ | 1,859,879 |
| II Expenditures related to Assets, Depreciation Expense, or Capital |  |  |  |  |  |
| Assets | 24,565,410 | 175,454 | 24,740,864 | 2,321,723 | 27,062,588 |
| Depreciation Expense | 2,834,709 | 5,492 | 2,840,201 | 44,958 | 2,885,160 |
| Capital-Related Expenditures | 4,672,489 | 9,773 | 4,682,263 | 128,884 | 4,811,147 |

(Note) 1 Segment classifications are made based on a consideration of the type and similar nature of the products in question.
2 Major Products by Segment
(1) Comprehensive Large-Format Photomask Business $\cdots \cdots$ Design/manufacture of photomasks for display devices, photomasks for hybrid ICs, photomasks for etching, and photomasks for various types of gauges
(2) Circuit Verification Support Tool Business........Circuit design, pattern design, manufacture of printed circuit boards, and development/manufacture of various types of test boards
3 The amount of unallocated Operating Expenses included in "Elimination or Corporate" accounts totaled $¥ 255,792$ thousand, the majority of which were costs related to Company administrative functions.

4 The amount of total Company assets included in the "Elimination or Corporate" category amounted to $¥ 2,321,723$ thousand, the majority of which consisted of surplus funds (cash), long-term investment funds (Investment Securities), and assets in the Administrative and Property Management divisions.

Current Consolidated Fiscal Year (From October 1, 2006 to September 30, 2007)

|  | Comprehensive <br> Large-Format <br> Photomask <br> Business <br> (¥thousands) | Circuit Verification Support Tool Business (¥thousands) | Total <br> (¥thousands) | Elimination or Corporate (¥thousands) | Consolidated (¥thousands) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| I Net Sales and Operating Income |  |  |  |  |  |
| Net Sales |  |  |  |  |  |
| (1) Net Sales to Outside Customers | 18,274,879 | 69,991 | 18,344,870 | - | 18,344,870 |
| (2) Inter-Segment Sales/Transfers | - | - | - | - | - |
| Total | 18,274,879 | 69,991 | 18,344,870 | - | 18,344,870 |
| Operating Expenses | 17,779,813 | 226,871 | 18,006,685 | 164,035 | 18,170,720 |
| Operating Income or Operating Expense (-) | 495,065 | -156,880 | 338,184 | $(164,035)$ | 174,149 |
| II Expenditures related to Assets, Depreciation Expense, or Capital |  |  |  |  |  |
| Assets | 23,131,107 | 131,944 | 23,263,052 | 2,113,487 | 25,376,539 |
| Depreciation Expense | 3,389,367 | 9,989 | 3,399,357 | 50,277 | 3,449,634 |
| Capital-Related Expenditures | 3,464,907 | 841 | 3,465,748 | 25,738 | 3,491,486 |

(Note) 1 Segment classifications are made based on a consideration of the type and similar nature of the products in question.
2 Major Products by Segment
(1) Comprehensive Large-Format Photomask Business.....Design/manufacture of photomasks for display devices, photomasks for hybrid ICs, photomasks for etching, and photomasks for various types of gauges
(2) Circuit Verification Support Tool Business........ Circuit design, pattern design, manufacture of printed circuit boards, and development/manufacture of various types of test boards
3 The amount of unallocated Operating Expenses included in "Elimination or Corporate" accounts totaled $¥ 164,035$ thousand, the majority of which were costs related to Company administrative functions.
4 The amount of total Company assets included in the "Elimination or Corporate" category amounted to $¥ 2,113,487$ thousand, the majority of which consisted of surplus funds (cash), longterm investment funds (Investment Securities), and assets in the Administrative and Property Management divisions.

## 2 Segment Information by Geographical Location

Prior Consolidated Fiscal Year (From October 1, 2005 to September 30, 2006)

|  | Japan <br> (¥thousands) | Asia <br> (¥thousands) | Total <br> (¥thousands) | Elimination or Corporate (¥thousands) | Consolidated <br> ( $¥$ thousands) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| I Net Sales and Operating Income <br> Net Sales <br> (1) Net Sales to Outside Customers <br> (2) Inter-Segment Sales/ Transfers | $\begin{array}{r} 11,914,538 \\ 4,299,225 \end{array}$ | $\begin{array}{r} 6,475,629 \\ 252,065 \end{array}$ | $\begin{array}{r} 18,390,167 \\ 4,551,290 \end{array}$ | $\begin{array}{r} - \\ (4,551,290) \end{array}$ | $18,390,167$ |
| Total | 16,213,763 | 6,727,694 | 22,941,457 | $(4,551,290)$ | 18,390,167 |
| Operating Expenses | 15,010,405 | 6,017,948 | 21,028,353 | $(4,498,064)$ | 16,530,288 |
| Operating Income | 1,203,358 | 709,746 | 1,913,104 | $(53,225)$ | 1,859,879 |
| II Assets | 20,008,492 | 7,423,216 | 27,431,709 | $(369,120)$ | 27,062,588 |

(Note) 1. Basis for geographic segmentation of countries or regions and major components of each segment
(1) Countries and regions are segmented by geographical proximity.
(2) Major components Asia: Taiwan
2. Unallocated operating expenses included in the "Elimination or Corporate" category totaled $¥ 255,792$ thousand, the majority of which are the costs for the Company’s administrative functions. 3. The amount of total Company assets included in the "Elimination or Corporate" category amounted to $¥ 2,321,723$ thousand, the majority of which consisted of surplus funds (cash), longterm investment funds (Investment Securities), and assets in the Administrative and Property Management divisions.

Current Consolidated Fiscal Year (From October 1, 2006 to September 30, 2007)

|  | Japan <br> (¥thousands) | Asia (¥thousands) | Total (¥thousands) | Elimination or Corporate (¥thousands) | Consolidated <br> (¥thousands) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| I Net Sales and Operating Income <br> Net Sales <br> (1) Net Sales to Outside Customers <br> (2) Inter-Segment Sales/ Transfers | $\begin{array}{r} 12,161,463 \\ 2,695,868 \end{array}$ | $\begin{array}{r} 6,183,407 \\ 93,623 \end{array}$ | $\begin{array}{r} 18,344,870 \\ 2,789,491 \end{array}$ | $(2,789,491)$ | $18,344,870$ |
| Total | 14,857,331 | 6,277,030 | 21,134,362 | $(2,789,491)$ | 18,344,870 |
| Operating Expenses | 14,377,548 | 6,705,010 | 21,082,559 | $(2,911,838)$ | 18,170,720 |
| Operating Income | 479,783 | -427,980 | 51,802 | 122,346 | 174,149 |
| II Assets | 17,309,838 | 8,924,398 | 26,234,236 | $(857,696)$ | 25,376,539 |

(Note) 1. Basis for geographic segmentation of countries or regions and major components of each segment
(1) Countries and regions are segmented by geographical proximity.
(2) Major components Asia: Taiwan, South Korea
2. Unallocated operating expenses included in the "Elimination or Corporate" category totaled $¥ 164,035$ thousand, the majority of which are the costs for the Company’s administrative functions.
3. The amount of total Company assets included in the "Elimination or Corporate" category amounted to $¥ 2,113,487$ thousand, the majority of which consisted of surplus funds (cash), longterm investment funds (Investment Securities), and assets in the Administrative and Property Management divisions.

## 3 Overseas Net Sales

Prior Consolidated Fiscal Year (From October 1, 2005 to September 30, 2006)

|  |  | Asia | Other | Total |
| :--- | :--- | :--- | :--- | :--- |
| I $\quad$ Overseas Net Sales (¥thousands) | $7,290,989$ | - | $7,290,989$ |  |
| II $\quad$ Consolidated Net Sales (¥thousands) |  | $18,390,167$ |  |  |
| III $\quad$ Ratio of Overseas Net Sales to Consolidated Net Sales (\%) | 39.6 | - | 39.6 |  |

(Note) 1. Segmentation of countries and regions is based on geographical proximity.
2. Major countries and regions outside Japan

Asia: Taiwan, South Korea, China, Singapore
3. Overseas sales represent sales of the Company and its consolidated subsidiaries in the countries and regions outside Japan.
4. Indirect exports of $¥ 4,785,872$ thousand are not included in the above table.

Current Consolidated Fiscal Year (From October 1, 2006 to September 30, 2007)

|  |  | Asia | Other | Total |
| :--- | :--- | :--- | :--- | :---: |
| I $\quad$ Overseas Net Sales (¥thousands) | $6,733,063$ | - | $6,733,063$ |  |
| II $\quad$ Consolidated Net Sales (¥thousands) |  | $18,344,870$ |  |  |
| III $\quad$ Ratio of Overseas Net Sales to Consolidated Net Sales (\%) | 36.7 | - | 36.7 |  |

(Note) 1. Segmentation of countries and regions is based on geographical proximity.
2. Major countries and regions outside Japan

Asia: Taiwan, South Korea, China, Singapore
3. Overseas sales represent sales of the Company and its consolidated subsidiaries in the countries and regions outside Japan.
4. Indirect exports of $¥ 5,564,531$ thousand are not included in the above table.

## 5 Non-Consolidated Financial Statements

(1) Balance Sheet


(2) Statement of Income


Schedule of Cost of Goods Manufactured

|  |  |  | Period 5 <br> (From October 1, 2005 <br> To September 30, 2006) |  | Period 6 <br> (From October 1, 2006 <br> To September 30, 2007) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Accounts | Note | Amount (¥thousands) | Ratio <br> (\%) | Amount (¥thousands) | Ratio <br> (\%) |
| I | Materials Cost |  | 5,321,212 | 51.2 | 5,643,064 | 50.8 |
| II | Labor Cost |  | 1,066,975 | 10.3 | 964,736 | 8.7 |
| III | Overhead Expenses | $※ 1$ | 3,992,542 | 38.5 | 4,502,095 | 38.1 |
|  | Total Manufacturing Expenses |  | 10,380,730 | 100.0 | 11,109,896 | 100.0 |
|  | Work in Progress Inventory, Beginning of Period |  | 167,183 |  | 171,708 |  |
|  | Total |  | 10,547,914 |  | 11,281,605 |  |
|  | Work in Progress Inventory, End of Period |  | 171,708 |  | 157,876 |  |
|  | Transfer to Other Accounts | ※2 | 50,650 |  | 53,232 |  |
|  | Cost of Goods Manufactured |  | 10,325,554 |  | 11,070,495 |  |
|  |  |  |  |  |  |  |

## Cost Calculation Method

Under a job-order costing system, Raw Materials Expense is calculated at actual cost, while the manufacturing cost for other expenses is calculated according to projected costs, with the difference between actual cost and projected cost allocated to Inventory and/ or Cost of Sales at the end of the period.

## (Note)


(3) Statement of Changes in Shareholders' Equity

Period 5 (From October 1, 2005 to September 30, 2006)
(Unit: ¥thousands)

|  | Shareholders' Equity |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Capital Stock | Capital Surplus |  |  |
|  |  | Additional Paid-In Capital | Other Capital Surplus | Total Capital Surplus |
| Balance on September 30, 2005 | 3,729,025 | 3,954,716 | 65 | 3,954,782 |
| Changes during the Fiscal Year |  |  |  |  |
| Dividends from Surplus |  |  |  |  |
| Director and Corporate Auditor Bonuses |  |  |  |  |
| Reserve for General Deposits |  |  |  |  |
| Net Income |  |  |  |  |
| Purchase of Treasury Stock |  |  |  |  |
| Changes during the Fiscal Year (net) other than Shareholders' Equity Accounts |  |  |  |  |
| Total Changes during the Fiscal Year |  |  |  |  |
| Balance on September 30, 2006 | 3,729,025 | 3,954,716 | 65 | 3,954,782 |



|  | Valuation and Translation Adjustments |  | Total Net Assets |
| :---: | :---: | :---: | :---: |
|  | Valuation Differences in Available-for-Sale Securities | Translation Adjustments |  |
| Balance on September 30, 2005 | 43,955 | 43,955 | 9,082,178 |
| Changes during the Fiscal Year |  |  |  |
| Dividends from Surplus |  |  | -193,943 |
| Director and Corporate Auditor Bonuses |  |  | -51,000 |
| Reserve for General Deposits |  |  |  |
| Net Income |  |  | 774,952 |
| Purchase of Treasury Stock |  |  | -1,571 |
| Changes during the Fiscal Year (net) other than Shareholders' Equity Accounts | 42,835 | 42,835 | 42,835 |
| Total Changes during the Fiscal Year | 42,835 | 42,835 | 571,273 |
| Balance on September 30, 2006 | 86,790 | 86,790 | 9,653,452 |

Period 6(From October 1, 2006 To September 30, 2007)

|  | (Unit: ¥thousands) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Shareholders' Equity |  |  |  |
|  | Capital Stock | Capital Surplus |  |  |
|  |  | Additional Paid-In Capital | Other Capital Surplus | Total Capital Surplus |
| Balance on September 30, 2006 | 3,729,025 | 3,954,716 | 65 | 3,954,782 |
| Changes during the Fiscal Year |  |  |  |  |
| Issuance of New Shares | 380,697 | 380,697 |  | 380,697 |
| Dividends from Surplus |  |  |  |  |
| Reserve for General Deposits |  |  |  |  |
| Net Income |  |  |  |  |
| Disposal of Treasury Stock |  |  | -65 | -65 |
| Changes during the Fiscal Year (net) other than Shareholders' Equity Accounts |  |  |  |  |
| Total Changes during the Fiscal Year | 380,697 | 380,697 | -65 | 380,631 |
| Balance on September 30, 2007 | 4,109,722 | 4,335,413 |  | 4,335,413 |


|  | Shareholders' Equity |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Retained Earnings |  |  |  | Treasury Stock | Total Shareholders' Equity |
|  | Legal Retained Earnings | Other Retained Earnings |  | Total Retained Earnings |  |  |
|  |  | General Deposits | Retained Earnings Carried Forward |  |  |  |
| Balance on September 30, 2006 | 21,500 | 880,000 | 1,029,933 | 1,931,433 | -48,579 | 9,566,661 |
| Changes during the Fiscal Year |  |  |  |  |  |  |
| Issuance of New Shares |  |  |  |  |  | 761,394 |
| Dividends from Surplus |  |  | -204,710 | -204,710 |  | -204,710 |
| Reserve for General Deposits |  | 520,000 | -520,000 |  |  |  |
| Net Income |  |  | 320,372 | 320,372 |  | 320,372 |
| Disposal of Treasury Stock |  |  | -14 | -14 | 188 | 107 |
| Changes during the Fiscal Year (net) other than Shareholders' Equity Accounts |  |  |  |  |  |  |
| Total Changes during the Fiscal Year |  | 520,000 | -404,353 | 115,646 | 188 | 877,164 |
| Balance on September 30, 2007 | 21,500 | 1,400,000 | 625,580 | 2,047,080 | -48,390 | 10,443,825 |


|  | Valuation and Translation Adjustments |  | Total Net Assets |
| :---: | :---: | :---: | :---: |
|  | Valuation Differences in Available-for-Sale Securities | Translation Adjustments |  |
| Balance on September 30, 2006 | 86,790 | 86,790 | 9,653,452 |
| Changes during the Fiscal Year |  |  |  |
| Issuance of New Shares |  |  | 761,394 |
| Dividends from Surplus |  |  | -204,710 |
| Reserve for General Deposits |  |  |  |
| Net Income |  |  | 320,372 |
| Disposal of Treasury Stock |  |  | 107 |
| Changes during the Fiscal Year (net) other than Shareholders' Equity Accounts | -41,250 | -41,250 | -41,250 |


| Total Changes during the Fiscal <br> Year | $-41,250$ | $-41,250$ | 835,913 |
| :--- | ---: | ---: | ---: |
| Balance on September 30, 2007 | 45,540 | 45,540 | $10,489,366$ |

